

Defence and Industrial Base Cooperation Amongst Allies

MS. PAULA FOLKES-DALLAIRE

**Associate Assistant Deputy Minister, Defence and Marine Procurement
Public Services and Procurement Canada**

Paula Folkes-Dallaire was appointed to the position of Associate Assistant Deputy Minister, Defence and Marine Procurement, on April 3, 2023.

In this role, Paula supports Canada's military and coast guard operations by leading major air, land and marine procurements, and associated sustainment and support service contracts.

From 2019 to 2023, Paula served as the Director General of Defence Procurement at the Embassy of Canada in Washington D.C.

In this role, she led a team that manages Canada's acquisitions under the United States Foreign Military Sales program, as well as an international cooperation program for defence procurement.

Paula has over 14 years of executive experience in a variety of leadership roles within PSPC and Fisheries and Oceans Canada.

She served for almost 4 years as the Senior Director of Canada's Future Fighter Capability Project, working to replace Canada's CF-18 fighter aircraft.

At Fisheries and Oceans Canada, Paula held leadership roles in:

- program evaluation
- corporate planning, performance and reporting
- corporate risk management
- strategic policy
- real property



She has also held roles within the Treasury Board of Canada Secretariat, Agriculture and Agri-Food Canada and Employment and Social Development Canada.

Paula holds a B.A. in political science, a masters of public administration from the University of Toledo in Ohio, and a Certificate in Cyber Security Risk Management from Harvard. She is a Lean Six Sigma green belt and is a published author in the Canadian Journal of Program Evaluation.