



THE NATO CLIMATE CHANGE
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MONTREAL
CLIMATE SECURITY
SUMMIT

SOMMET
SUR LA SÉCURITÉ CLIMATIQUE DE
MONTREAL

MARC CAROLL (MC) DUPUIS

Vice President, Defence Industrial Strategy & Partnerships

[Arctech Accelerate](#)

Marc Caroll Dupuis is Vice President, Defence Industrial Strategy & Partnerships at Arctech Accelerate and continues to serve as a Senior Defence Advisor. His career spans government engagement, defence-adjacent program environments, and capability development, with a focus on strategic alignment and long-term partnerships that advance organizational and national priorities.

MC provides strategic leadership in defence industrial positioning, Industrial and Technological Benefits (ITB) strategy, and partnership development. He helps organizations interpret

government priorities, align their capabilities with defence procurement requirements, and develop practical pathways into defence markets. His work connects industry, government, academia, and the broader innovation ecosystem, supporting collaboration between emerging technology firms, established suppliers, and prime contractors.

For the Montréal Climate Security Summit, MC brings an industrial strategy and procurement perspective to the discussion of climate-smart defence investment. His contribution focuses on how dual-use and clean-tech innovators can position their solutions around operational needs, navigate public sector acquisition pathways, and build partnerships that support adoption and scale. This perspective connects innovation and commercial viability with the objectives of operational resilience, energy security, and a stronger defence industrial base.





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MC is valued for translating strategic priorities into actionable engagement approaches and helping organizations build enduring relationships across Canada's evolving defence landscape.